

Company Structures: Public Company Private Equity

International Division
Partnership

Industry Experience:

Retail Sales (SMA)
Foodservice
Interactive Marketing
Brand Advocacy
Consumer Goods (CPG)
Transportation
Entertainment Restaurant/Retail
Retail Banking

<u>Corporate Advisory</u> Board Experience:

OptimEyes.AI (2023-present) Landes Foods (2012-2013)

Other Governance:

NACD Certified Director Youth with Faces

Functional Experience:

Financial Expert (SOX)
Finance
M&A
Strategy

Investor Relations Accounting

Тах

Technology/IT

Cyber Security

SAAS Cloud

Risk Oversight

Governance

Internal Audit

Supply Chain

HR/Unions

Investments

Treasury

Real Estate

Chandra McCormack

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Chandra McCormack is a Chief Financial Officer (CFO, financial expert) with 30 years of leadership in stewarding growth, digital transformation, turnarounds, risk management and M&A. She has extensive public company SEC reporting experience in the CPG sector, plus IFRS experience in the transportation and family entertainment sectors. She led Finance for a PE owned company in the food broker (SMA) space, and serves as an Advisory Board member for OptimEyes.AI, an innovator in cyber security, ESG and data privacy. Chandra has led integrations and financial management in many countries and is well-traveled having lived in the US, India, and Belgium. She is actively seeking board roles that will draw on her considerable strategy, Wall Street, transformation, and executive boardroom experience.

As a P&L owner, the value Chandra brings includes stewarding strategic growth while managing risk, both organic and M&A, in public and private equity-backed companies. At Acosta SMA, a global company with 30K employees and four PE sponsors, Chandra led Finance as the first CFO after fresh start, resulting in turnaround and a doubling in size, as the company strategically took share with four accretive acquisitions in foodservice, grocery SMA, and assisted selling and training (AS&T). Chandra led financial modeling, diligence, M&A committee/deal review while influencing negotiation, including the addition of digital shelf management offerings to 2K CPG clients with Retailer.com and Amazon.com during COVID, coinciding with dramatic increases in online grocery sales. In her role, Chandra participated in numerous Board meetings, instilled sound governance, strategic planning, treasury, and system design for moving from 100 systems to ten, incorporating SAAS, AI, cyber and cloud solutions. She has sold two private CPG companies to private equity, led supply chain/procurement, expanded mid-market companies to multi-state, and held positions in management consulting and retail banking over her career.

Prior to Acosta, Chandra served as a financial executive in CPG with Dean Foods Company (NYSE: DF) while the global public company grew from \$300M to \$12B. At Dean, Chandra was actively involved for eight years with Wall Street reporting, earnings guidance, SEC and treasury reporting, analyst Q&A, spin offs (S-1) and mergers. During her last five years at Dean Foods, Chandra served as the Finance leader for Dean's \$900M ice cream business, owning the P&L with the COO, and conducting plant and formula simplification, while optimizing distribution for direct store delivery (DSD) and warehouse channels. Her logistics and supply chain experience translated to Greyhound Lines, where route, bus age, load factor and dynamic pricing drove strategy and margin enhancements.

Chandra is a licensed Certified Public Accountant (CPA) and earned her MBA (with an emphasis in IT) from Univ of Texas, Arlington. She is NACD.DC certified and was named in 50 Women to Watch by 50/50 Women on Boards 2023. She has also been honored as CFO of the Year from the Dallas Business Journal, Top Women in Grocery 2021 Executive from Progressive Grocer, National and Tx Diversity Council, and 2021, 2022 D CEO Dallas 500.

Career Chronology			
Company	Ownership	<u>Role</u>	Dates
Acosta, Inc	Private Equity	CFO	2020-2022
Greyhound Lines, Division of First Group plc	UK Public	CFO	2017-2020
Main Event Entertainment, Division of Ardent Leisure Group	Australia Public	CFO	2015-2017
Niagara Conservation Corporation	Private	CFO	2013-2014
Advanced Beauty, Inc	Private	CFO	2012-2013
Dean Foods Company	US Public	VP, Finance	1999-2012
Deloitte	LLC	Sr. Consultant	1998-1999
Oscar L. Barr Ken Green CPAs	Private	Compilation & Tax	1995-1997
Self Employed/International Travel	NA	Various	1991-1995
Bank of the West	Private	Compliance Officer	1986-1991