012023 KEY FINDINGS REVEAL PROGRESS IN GENDER DIVERSITY ON U.S. CORPORATE BOARDS, BUT MORE WORK IS NEEDED FOR EQUITABLE INCLUSION

Using the data provided by our partner Equilar, as of 012023 , our key findings reveal that women now hold $28.9 \%$ of board seats in the U.S., a $0.5 \%$ increase from the previous quarter. Positively, $414 \%$ of the 626 new director appointments were women, reflecting progress similar to 022022 and
significantly surpassing the preceding two quarters. The Utilities sector stands out with 34\%
women on boards, and California leads among states with the same percentage. While $56.5 \%$ of
companies boast gender-balanced boards or three or more women, $43.5 \%$ of Russell 3000 companies still have two or fewer women in board positions. Women of color hold $7.3 \%$ of board seats, while men of color hold $11.1 \%$, resulting in a combined total of $18.4 \%$. Achieving our goal of $50 \%$ women on boards and $20 \%$ women of color on boards requires continued efforts to ensure equitable inclusion, particularly concerning race and ethnicity.
$\gg$ Invest in your women leaders and book a workshop for your corporate group

NATIONAL PERCENTAGE OF WOMEN ON RUSSELL 3000 COMPANY BOARDS

As of March 31, 2023, women hold $28.9 \%$ of the board seats, a 0.5 percentage point increase from 04 2022, and a . 6 percentage point increase from the previous year.



## 20808 <br> 78\% <br> $78 \%$ of the seats gained by women were seats added to the board not replacing or watitng for a man to retire.

4.4.4\% of the 626 new directors who joined boards
in 012023 were women, equivalent to 0 and 102
and 2022 , and higher than, the previous two quarters

## 50/50 WOMEN ON BOARDS ${ }^{\text {m" }}$ COMPANY RATINGS

In 01 2023, the number of gender-balanced boards increased by 14 companies, and boards with three or more women saw an increase of 23 companies. However, the number of companies with zero women on boards also increased by 3 companies compared to the previous quarter.


## RACE \& ETHNICITY

The first quarter of 2023 saw progress in increasing the diversity of corporate boards, with $33 \%$ of all directors appointed disclosing their race \& ethnicity. People of color now hold $8.4 \%$ of board seats, a 1.5 percentage point increase from the previous quarter. Women of color hold $7.3 \%$ of board seats, while men of color hold $11.1 \%$. The 1.5 percentage point increase was 1 percentage point for men of color and only a 0.5 percentage point increase for women. he breakdown by race and ethnicity shows that progress is still needed to ensure equitable inclusion on corporate boards.
\% of Women \% of Men
Asian / Pacific Islander Black / African American Hispanic / Latin


## COMPANIES BY SECTOR

The Utilities sector is making strides in gender diversity on boards, with an impressive 34\% of board seats held by women. The Consumer Cyclical, Consumer Defensive, and Healthcare sectors are also leading the way, with $30 \%$ or more women on their boards.

${ }_{19 \%}^{34 \% \text { Wender-Balanced Boards Bords }}$

consuner cyclical $32 \%$ Women on Boards
19\% Conder-Balanced Boards

consumer derensive 31\% Women on Boards

healthcare
\%. Cender-Balanced Bardis
real estate


29\% Women on Boarts $13 \%$ Cender-Balancoed Boards
communcation services $23 \% \%$ Women on Baards 10\% Gender-Balancoed Boards
$\qquad$ $28 \%$ Women on Boartus


FINANCILL SERVICES 26\% Women on Boards

## TOP 25 STATES

Among the 25 states with over 20 public companies, California leads with $34 \%$ of board seats held by women and $21 \%$ of companies achieving gender balance. Wisconsin and Ohio made significant strides, each increasing the percentage of women on boards by more than one percentage point. It's worth mentioning that Nevada currently has the lowest percentage of women on boards at $24 \%$. Interestingly, despite this, Nevada has more gender-balanced companies than Florida, which ranks second to last.

012023 Percent of GB Companies

## 042022 Percent of GB Companies



A CALL FOR BOLD ACTION
Change Starts at the Corporate Level

## $\stackrel{\square}{ }$

WHAT CORPORATIONS CAN DO

- Create flexible work environments to retain women, including women f color
- Look for subconscious and unconscious bias racism, practices, or women from advancinge their careers.
- Foster and sponsor career pathing of women earlier in their careers through continuing education and mentorship programs.

Actively support organizations such as 50/50 Women on Boards, whose educationa programs strategically accelerate women.
Get involved with professional associations or networks to identif
diverse candidates.
Measure the results and transparently report on the company's workforce and board diversity progress.

## WHAT MEN CAN DO

- Actively mentor and promote women to leadership positions
- Share best practices and your commitment to diversity and gender balance.
- Identify unconscious or direct biases and address them with other men.

Call upon women, including women of color, in discussions to create an environment that encourages collaboration

- Give women credit for their work, especially up the leadership chain, and actively listen and implement their recommendations.
- Recruit women to lead high-profile projects
- Advocate for women within your company and your networks.

WHAT WOMEN CAN DO
Advocate for yourself and share your accomplishments and value-add expertise.

- Advocate for and mentor other women, including women of color.
- Volunteer to increase your networks and visibility.

Ask for challenging and high-profile assignments.

- Ask for introductions to strategically expand your network.
- Invest in yourself, and add value to your company, by asking your employer to fund programs that advance your career.
- Self-identify your race, ethnicity and gender to help push boards to reporting
- Attend one of our workshops to position workshops to position
yourself to get onto a corporate board.

